

FRANKLIN TEMPLETON ACADEMY

# IMPACT BELEGGEN IN NIET BEURS-GENOTEERDE MARKTEN

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IVP, 9 December 2021

# Wat is Impact Beleggen?

# Kenmerken van impactbeleggen:



# **Een Tweeledige Doelstelling**

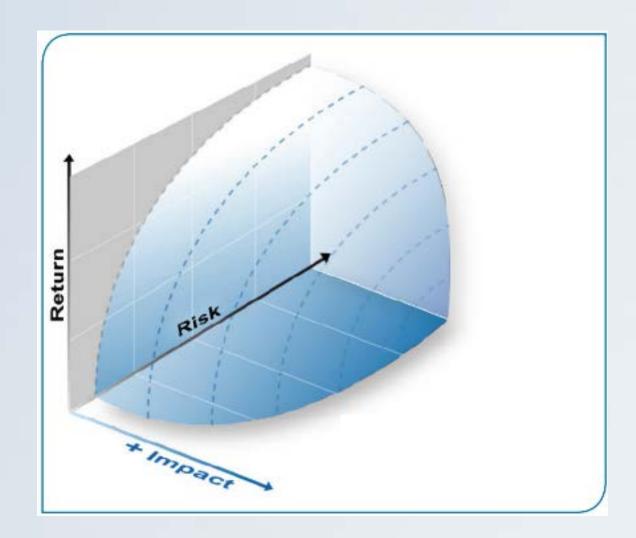
Op zoek naar "win-win"-beleggingssmogelijkheden waarbij een impact doelstelling wordt behaald samen met een marktrendement.



# De nieuwe efficiënte grens:

"De wereld is geëvolueerd van de 19e eeuw waarin alleen financieel rendement werd gemeten, naar de 20ste eeuw, waarin risico en rendement werd gemeten, en nu is de wereld begonnen te bewegen naar risico, rendement en impact."

**Sir Ronald Cohen** 

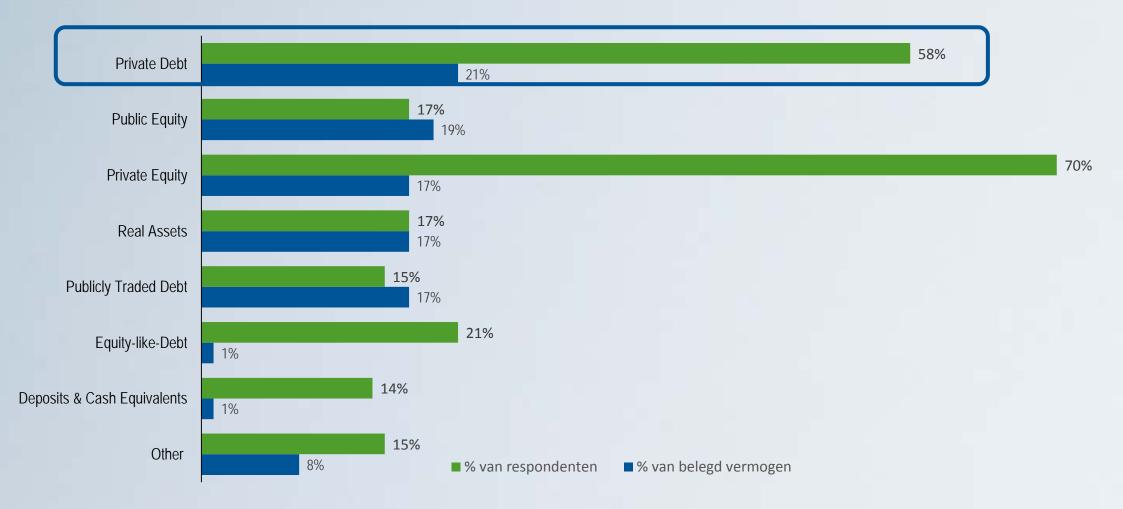


# Hoe groot is het wereldwijd belegde vermogen in impact-beleggingen?



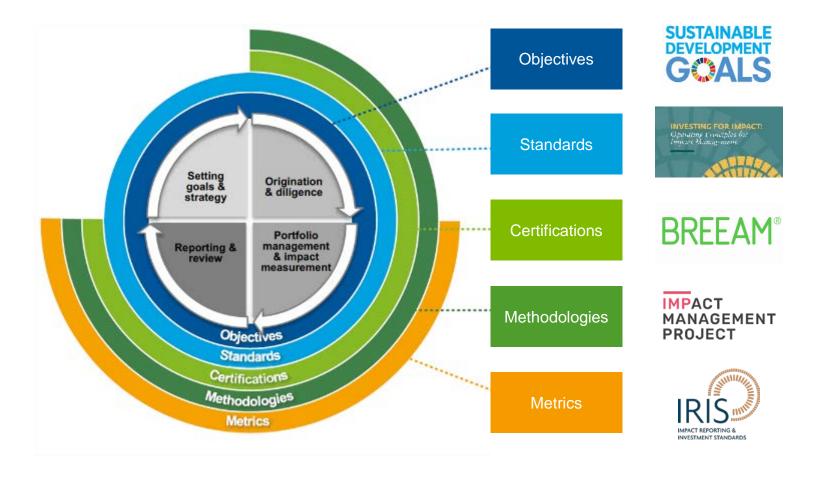
- Wereldwijd Belegd Vermogen: 715 Miljard USD
- 1720 verschillende organisaties

# Wat is volgens de GIIN de grootste impactbeleggingscategorie?



# Impactmeting en -beheer

### De vijf bouwstenen voor impactmanagement





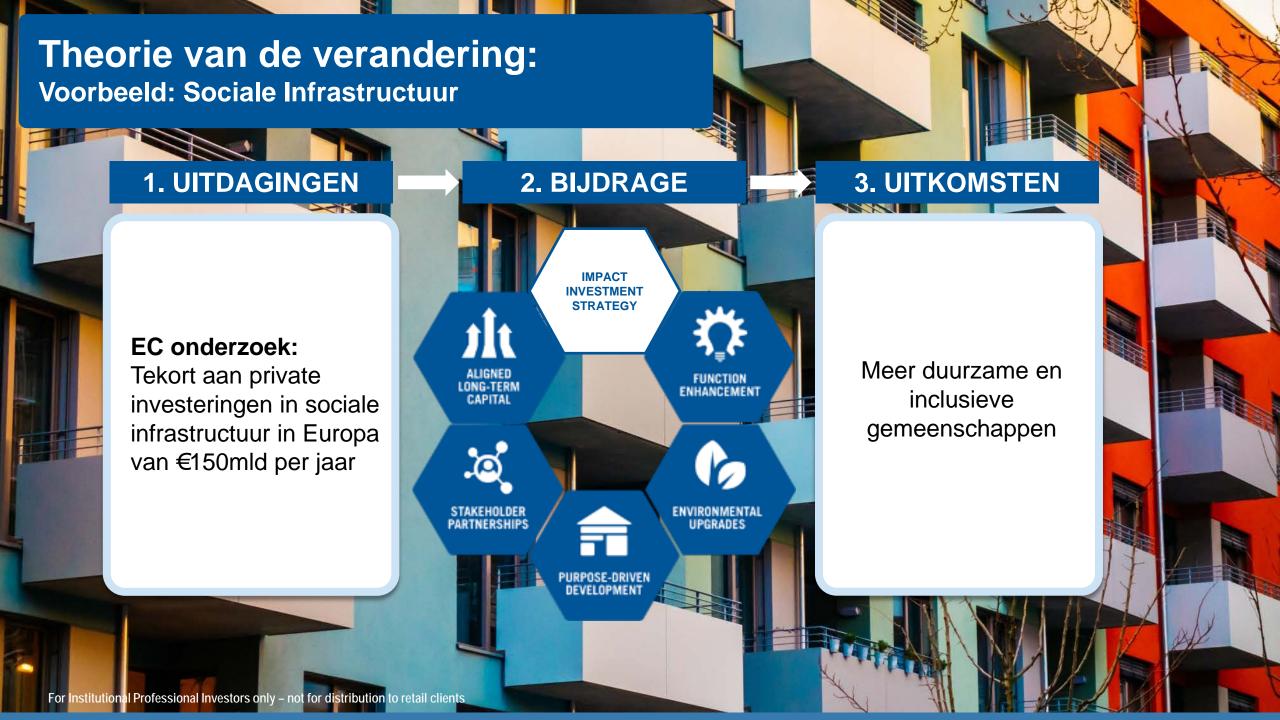


# Wat is de top 3 van meest nagestreefde duurzame ontwikkelingsdoelen door impactinvesteerders volgens de GIIN?

No poverty  Good health and well-being  Reduced inequalities  Affordable and clean energy  Gender equality  Sustainable cities and communities  Climate action  Unality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions  Other	* 12225	December of control of control of
No poverty  Good health and well-being  Reduced inequalities  Affordable and clean energy  Gender equality  Sustainable cities and communities  Climate action  Uality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	î	Decent work and economic growth
Affordable and clean energy  Gender equality  Sustainable cities and communities  Climate action  Quality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions		No poverty
Affordable and clean energy  Gender equality  Sustainable cities and communities  Climate action  Quality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	****** -₩\$	Good health and well-being
Gender equality  Sustainable cities and communities  Climate action  Quality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	(E)	Reduced inequalities
Sustainable cities and communities  Climate action  Quality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	7 ==== **	Affordable and clean energy
Climate action  Quality education  Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	e	Gender equality
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Industry, innovation, and infrastructure  Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	13 TE	Climate action
Responsible consumption and production  Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	45	Quality education
Clean water and sanitation  Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	strate &	Industry, innovation, and infrastructure
Zero hunger  Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	****	Responsible consumption and production
Partnerships for sustainable development  Life on land  Life below water  Peace, justice, and strong institutions	, <u>A</u>	Clean water and sanitation
Life on land  Life below water  Peace, justice, and strong institutions	2 =	Zero hunger
Life below water  Peace, justice, and strong institutions	7=== 	Partnerships for sustainable development
Peace, justice, and strong institutions	15 ll <u>♣~~</u>	Life on land
	H Elmin	Life below water
Other	天器	Peace, justice, and strong institutions

# Hoe werkt Impact Beleggen?

# Praktijkvoorbeeld: Sociale Infrastructuur



# Impact Overview: Scoring an Asset....



### **Defining & Assessing Impact**

The Fund's impact objectives support the six UN Sustainable Development Goals below, and measurement of progress will be aligned with Impact Reporting and Investment Standards (IRIS). By employing a proprietary framework, the initial and potential investment's impact will be rated at acquisition, and the progress will be reported during the investment lifetime.

#### **COMMUNITY VALUE ENVIRONMENTAL PERFORMANCE** How much value does the asset contribute to the community's How strong is the environmental performance of the asset? development and wellbeing? Acquisition Acquisition Current Current Projected Projected Projected rating Acquisition rating (with FT contribution) Good health and well-being - Ensure healthy lives and Sustainable cities and communities - Make cities and promote well-being for all at all ages. human settlements inclusive, safe, resilient and sustainable. Quality education - Ensure inclusive and equitable quality Affordable and Clean Energy - Ensure access to education and promote lifelong learning opportunities for affordable, reliable, sustainable and modern energy for all. all. Peace, Justice and Strong Institutions - Promote Clean Water and Sanitation - Ensure availability and peaceful and inclusive societies for sustainable sustainable management of water and sanitation for all. development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.

# ...Monitoring Progress through Key Performance Indicators...



### Tracking SDG Contributions



- Number of Court Cases on an Annual Basis
- Number of Convictions



- Number of Patients Served
- Number of "Responders" Employed
- Number of Permanent Employees (Total)



- Area of Greenspace
- Area of Space Preserved/Developed
- Biodiversity Data



- Waste Disposed: Landfill
- Waste Disposed: Composted
- Waste Disposed:
   Recycled/Reused
- Indoor Air Quality

TARGET 3-9



- Number of Students Enrolled
- Number of Teachers Employed



- Number of Affordable/Social Housing Units
- Average Tenant Savings



- Number of Youth Students Enrolled
- Number of Adult Students
   Enrolled in Formal Education
   Programs
- Number of Adult Students Enrolled in Non-Formal Education Programs



- Energy Purchased (Non-Renewable)
- Energy Purchased (Total)



Water Used (Total)



- Toxic Materials Exposure
- Land Contamination
- TARGET 7-2
- Energy Purchased (Total)

#### Additional KPIs

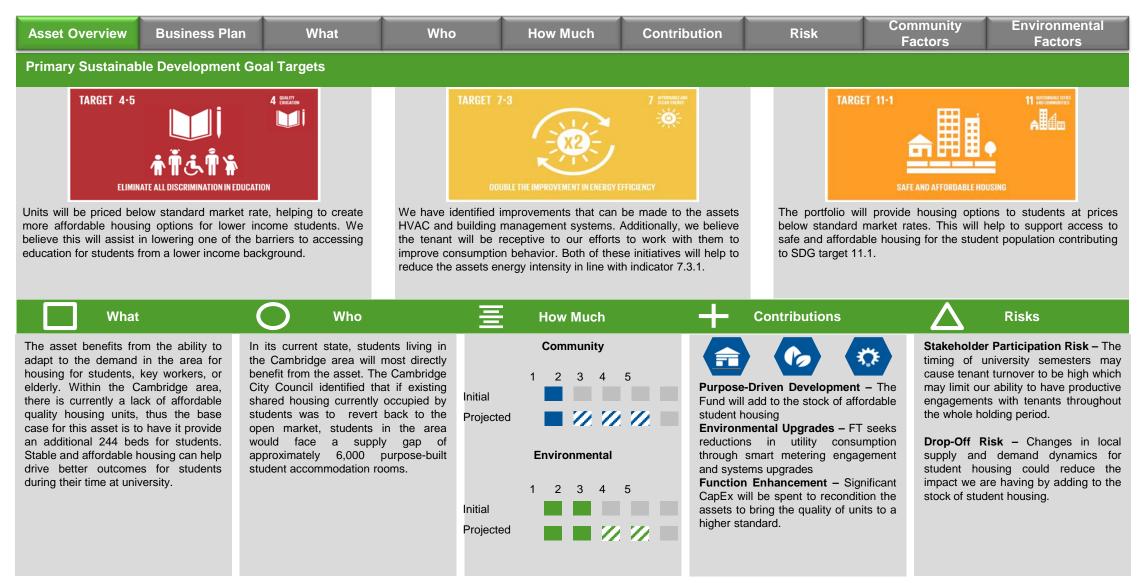
- Number of Beneficiaries
- Number of Similar Services Serving the Same Population
- Essentiality of the Asset
- Number of Caregivers Employed
- Proximity to Public Transportation and Amenities
- Number/Type of Community Programs Offered
- Essentiality of the Asset
- Alternative Uses
- List of Community and Organization Partnerships
- Number/Type of Community Programs Offered or Supported
- Area of Space Preserved/Developed
- Accessibility/Universal Design
- Area of Space Preserved/Developed
- Total Direct GHG Emissions

# ...Fully Embedded within the UN SDG framework...



1. IDENTIFY THE PERTINENT SDGs	6 CLEAN WATER AND SANITATION	7 AFFORDABLE AND CLEAN ENERGY		11 SUSTAINABLE CITIES AND COMMUNITIES	
2. IDENTIFY THE SDG TARGETS	TARGET 6-4	TARGET 7-2	TARGET 7-3	TARGET 11-1	TARGET 11-6
	INCREASE WATER-USE EFFICIENCY AND ENSURE FRESHWATER SUPPLIES	INCREASE GLOBAL PERCENTAGE OF RENEWABLE ENERGY	DOUBLETHE IMPROVEMENT IN ENERGY EFFICIENCY	SAFE AND AFFORDABLE HOUSING	REDUCE THE ENVIRONMENTAL IMPACT OF CITIES
3. DEFINE POTENTIAL CONTRIBUTION	Install low-flow toilets, aerators & motion-sensing taps	Install Solar panels	Install smart meters, conduct operator and tenant training	Purchase and maintain affordable housing units	Improve waste management
4. ESTABLISH KPIS FOR OUR CONTRIBUTIONS	Volume of water used by residents	Amount of purchased energy consumed from non-renewable sources	Total amount of purchased energy consumed by residents	Number of residents in affordable housing units     Average Tenant Rent	Waste Disposed: Landfill     Waste Disposed: Compost     Waste Disposed: Recycling
5. CONTRIBUTIONS MAPPED AGAINST SDG INDICATORS	6.4.1 - Change in water-use efficiency over time     6.4.2 - Level of water stress	7.2.1 - Renewable energy share in the total final energy consumption	7.3.1 –     Energy intensity measured in terms of primary energy and GDP	11.1.1 –     Proportion of     urban population living in slums,     informal     settlements or     inadequate     housing	11.6.1 – Proportion of urban solid waste regularly collected and with adequate final discharge out of total urban solid waste

#### Factors Behind the Framework



For illustrative and discussion purposes only.

# **Juvenile Court (Madrid)**

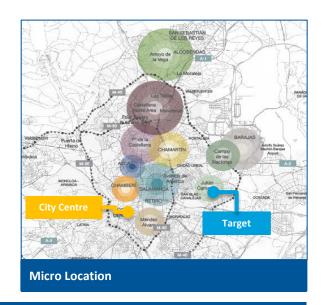


Juvenile Courthouse in a growing business district of Eastern Madrid



Location	Spain, Madrid
Area	6,586 sqm
Constructed	2002
Deal Type	Core
Status	Closed
WALB / WALT	- / 9.2 years
Yield	5.9%
Target Return <sup>1</sup>	6.5% (Unlevered)





#### **Investment Thesis**

- Acquisition of a juvenile courthouse in a growing business district in the eastern part of Madrid.
- Excellent transport connectivity, located adjacent to underground stations and within easy reach of Madrid's international airport.
- Freehold on a long-term break free double-net lease, single-let to a government tenant, providing long and sustainable cash flow streams.
- Rare opportunity to acquire a "Justice" asset, essential to the community, and build strong relationships with the local government.

Note: "Yield" and "Target Return" based on "General Assumptions" on pg 12.

The above information reflects Franklin Real Asset Advisors' analysis and opinions as of March 31, 2019. The views expressed by other investment platforms or strategies within Franklin Templeton. The information is not a complete analysis of every aspect of any market, country, industry or security nor is it a recommendation or advice for any particular investment or strategy. Photo reprinted with permission.

<sup>1.</sup> There is no assurance that any projection, estimate or forecast will be realized.

# **Juvenile Court (Madrid)**



Juvenile Courthouse in a growing business district of Eastern Madrid









#### **Theory of Change**

Through the purchase and active ownership of the juvenile courthouse in Madrid we seek to improve the operation and accessibility of an essential justice asset which helps to promote peaceful and inclusive societies and justice for all.

#### 1. Challenge

The current quality of service provided at the asset is acceptable, but missing out on opportunity to improve the outcomes for the 1.3 million youth it serves.

#### 2. Contributions (Primary)



Supporting the continued use of this court in Madrid and enhancing its quality over time



 Finance construction of Gesell Chamber which can reduce the stress of testifying for victims of violence



- Reduce energy and water usage through smart metering and enhanced building management system
- Upgrade HVAC systems



 Foster partnerships with local law schools, youth-focused community organizations and non-profits focused on training judges, lawyers and psychologists on best use of Gesell chambers.

#### 3. Outcomes

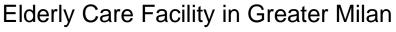
Seek to measurably increase community value through direct improvement of quality of service and creation of community partnerships. Aim to reduce pollution, water use and energy use through operational enhancements and HVAC upgrades.



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# Villaggio Amico (Gerenzano)

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Location	Italy, Gerenzano
Area	c. 11,451 sqm
Constructed / Refurbished	1867 / 2008
Deal Type	Core
Status	Closed
WALB / WALT	- / 30 years
Yield	6.0%
Target Return <sup>1</sup>	6.5% (Unlevered)





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#### **Investment Thesis**

- **Elderly care facility in a residential suburb of Greater Milan** whose location benefits from good connectivity to the Milan metropolitan area.
- Sale and leaseback from current operator on a 30-year break-free double net master lease.
- Property houses a nursing home and Alzheimer facility as well as outpatient care, pool, gym, nursery, and conference center.
- Expected benefits from local demographic trends which should underpin demand for elderly healthcare services in the area in the future.

Note: "Yield" and "Target Return" based on "General Assumptions" on pg 12.

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# Villaggio Amico (Gerenzano)

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#### Elderly Care Facility in Greater Milan











#### Theory of Change

Acquisition of the asset through a sale and leaseback structure supports the continued provision of high-quality elderly care at the asset while allowing the operator to pursue expansion throughout the country to further service Italy's aging population.

#### 1. Challenge

The aging population of Italy potentially creates a large need for elder care facilities throughout the country.

#### 2. Contributions (Primary)



 The Fund facilitates the continued use of the building as a high-performing social infrastructure asset and frees up capital for a growing operator



Seek to work with the tenant to broaden availability of the facilities to the community



- Work with the tenant to assess installation of PV panels
- Aim to ensure that current installations are properly maintained and utilized with inputs from smart metering data



- Support the operator in their expansion of this multi-purpose social infrastructure asset concept in Italy
- Promote local transportation options to help increase connectivity

#### 3. Outcomes

Through long-term active ownership, we aim to maintain the high community value of this asset. Environmental improvements from systems installations and resulting operational efficiencies should help support the goal of driving this building to a top level of environmental performance.



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### Community Impact Case Study - Project Lagoon

Located in Lido di Venezia, the asset houses both the Stella Maris Nursing Home and the San Camillo Hospital, a rehabilitation hospital specializing in cranial & spinal trauma, neuropathies, Parkinson's Disease, and other motor-function disorders.









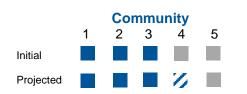
#### **Theory of Change**

The region has approximately 4.9 million inhabitants. Within Veneto, approximately 22.6% of the population is above the age of 65, with projections showing this figure rising to 33% by the year 2038. Through our active ownership and aligned long-term capital we aim to maintain the availability of essential healthcare services while increasing their quality throughout the holding period.

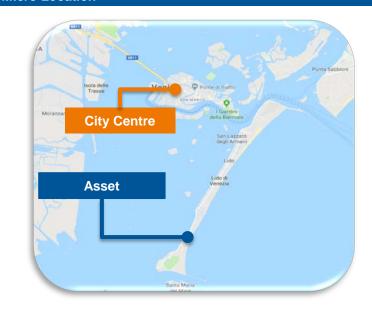
#### **Macro Location**



#### **Acquisition Community Score**



#### **Micro Location**



Acquisition Summary				
Location	Italy, Lido di Venezia			
Area	c. 32,963 sqm			
Constructed / Refurbished	1949 / 2010			
Deal Type	Core			
WALB / WALT	30 / 30 years			
Target Return <sup>1</sup>	6.8% (Unlevered)			

# **Impact Case Study**

### Aligned Long-Term Capital



#### 1. Preserve

2. Improve

3. Expand



#### 1. Challenges

#### **Potential Closure**

- Struggling Operator
- Proposed conversion to hotel/residential
- Loss of healthcare access
- Loss of high-skill jobs



#### 2. Contribution Examples

#### **Structured Deal**

- New stable operators
- 30yr leases



#### 3. Outcomes

#### **Preservation**

- Critical Health Services
- Quality Jobs



### **Impact Case Study**

### Purpose-Driven Development

1. Challenges

# ALIGNED LONG-TERM CAPITAL

Preserve
 Improve

3. Expand

2. Contribution Examples

#### 3. Outcomes

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#### **Demand for Beds**

- Aging Population
- Limited supply

# Plan to construct new end-of-life care facility

 Replacing abandoned building on site

#### **Increased Supply**

 ~60-100 new hospital beds

#### **New Sensorial Garden**

 Development of new occupational therapy protocols







# **Important Disclosures**



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All investments are subject to certain risks. Generally, investments offering the potential for higher returns are accompanied by a higher degree of risk. The risks associated with a social infrastructure strategy include, but are not limited to various risks inherent in the ownership of real estate property, such as fluctuations in lease occupancy rates and operating expenses, variations in rental schedules, which in turn may be adversely affected by general and local economic conditions, the supply and demand for real estate properties or social infrastructure, zoning laws, rent control laws, real property taxes, the availability and costs of financing, environmental laws, and uninsured losses (generally from catastrophic events such as earthquakes, floods and wars). In addition, bond prices are affected by interest rate changes. High-yield, lower-rated (junk) bonds generally have greater price swings and higher default risks. Foreign investing, especially in developing countries, has additional risks such as currency and market volatility and political or social instability.

An investment in the Fund involves a high degree of risk, may be considered speculative and is suitable only for investors who can afford to risk the loss of all or substantially all of such investment. The Fund will employ leverage and will hold illiquid investments. The Fund's performance may be volatile. The Fund's fees and expenses may offset its profits. The Fund is not subject to the same regulatory requirements as registered investment companies. Where securities are issued in a currency other than the investors' currency of reference, changes in exchange rates may have an adverse effect on the value of the investment. The Fund may use a single investment manager or employ a single strategy, which could result in a lack of diversification and higher risk. Please refer to the Memorandum for a more detailed description of the risks of investing in the Fund.

The risks associated with a social infrastructure strategy shall also include risks associated with the general economic climate, geographic or market concentration, government regulations, and fluctuations in interest rates. In addition, changes in global economic conditions, as well as conditions of international financial markets, may adversely affect social infrastructure investments. In particular, because of the long lead-time between the inception of a social infrastructure project and its completion, a well-conceived project may, as a result of changes in investor sentiment, the financial markets, economic, political or other conditions prior to its completion, become an economically unattractive investment.

Acquisitions of underlying social infrastructure investments entail the risk that such investments will fail to perform in accordance with expectations, including operating and leasing expectations. Redevelopment and new project developments are subject to numerous risks, including construction delays, cost overruns or force majeure events that may increase project costs, new project commencement risks, such as receipt of zoning, occupancy and other required approvals and permits and development costs associated with projects that are not pursued to completion.

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An investment in the Fund entails risks which are described in the Fund's memorandum. An investment in the Fund will involve risks due to, among other things, the nature of the Fund's investments. Investments in derivative instrument entail specific risks more fully described in the Fund's memorandum.

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